PROFESSIONAL MULTI-PROJECT DEVELOPER

Christopher Schmitz - COO



CATEGORY-DEFINING, CREATIVE SUPER-DEVELOPER

- Creator of world-class gaming brands
- Developer of distinctive, benchmark-setting games
- Professional multi-project developer
- Capable to self-publish, and partner with publishers
- Highly attractive home to world-class talent
- Profitable growth company with managed risks



THE MULTI-PROJECT MODEL IS IN PLACE

Development teams

GAME

GAME

2

GAME

3

GAME

4

Development support services

Northlight

External Development Portfolio Mgmt. Office



2020: PRODUCTION CAPABILITIES HAVE GROWN

5 main games projects

to different platforms

All in high quality

274 Remedy Talent

Representing 14 disciplines

31 external development partners

370 external talent





SCALABLE GAME DEVELOPMENT

Larger

More complexity

More difficult to manage

Competition for talent & resources

Available studio talent pool capacity

Managing dependencies and synergies



SCALABLE GAME DEVELOPMENT

Autonomous

Empowered

Aligned

We are a highly empowered creative fellowship

We are rather a large **fleet** of **speedboats**, than one big **ocean liner**



STRONG TEAM IS BUILT AROUND GREAT LEADERSHIP

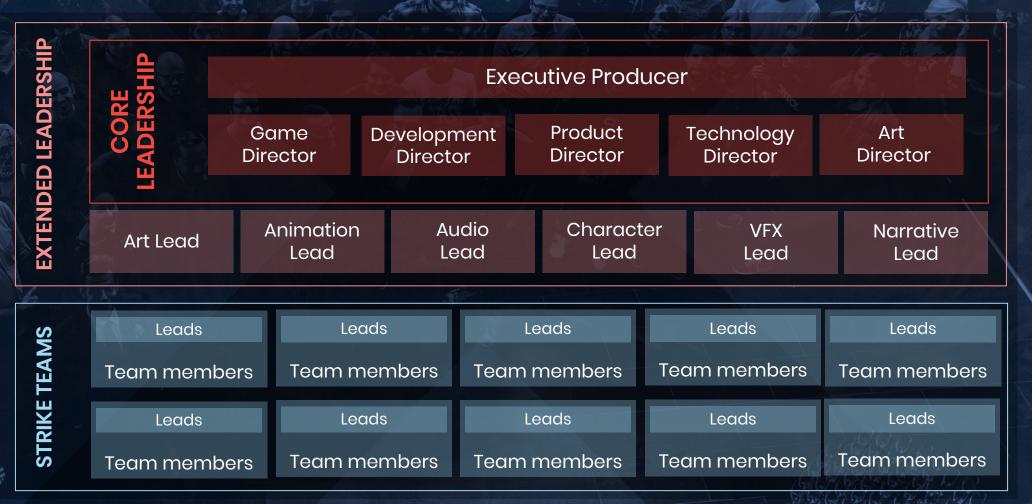
STUDIO MANAGEMENT

Game Game Game Game 4

SUPPORTING UNITS

STRONG TEAM IS BUILT AROUND GREAT LEADERSHIP

GAME PROGRAM

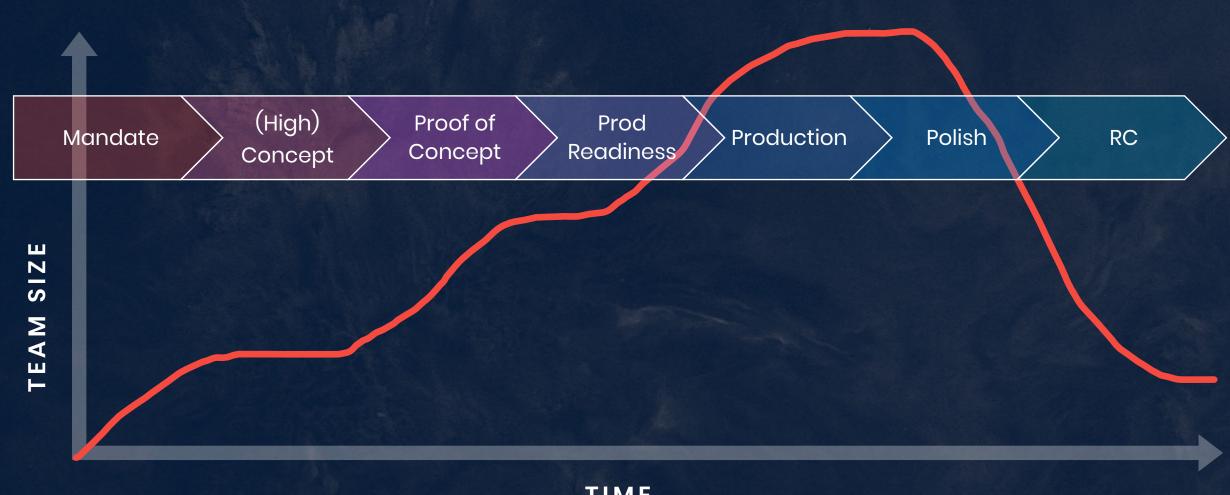


ALIGNMENT THROUGH GATING PROCESS

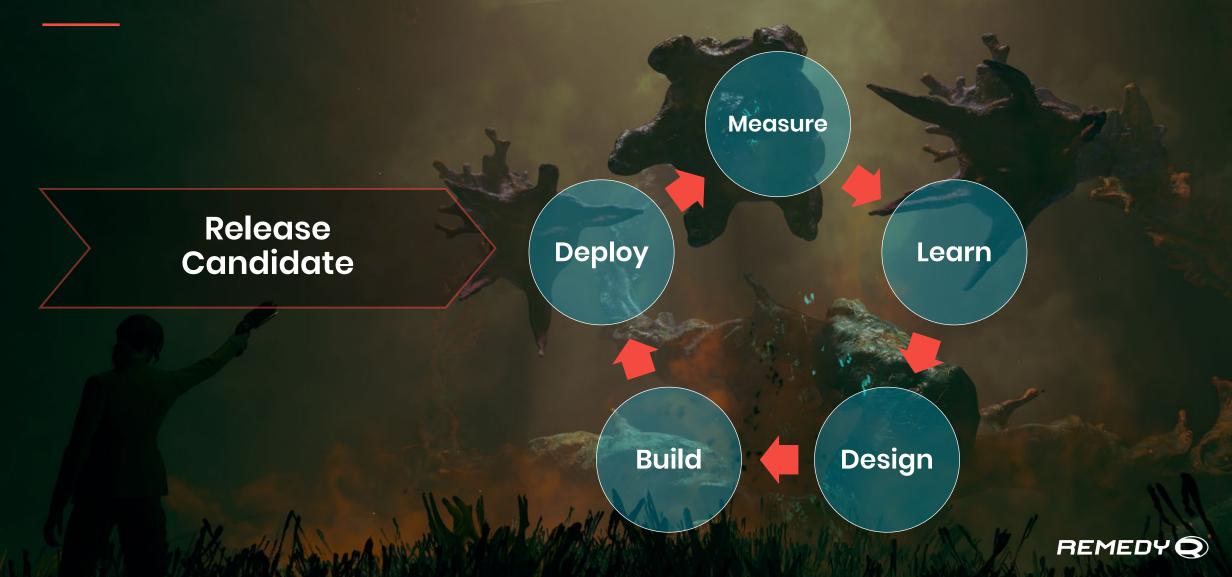
FROM ADAPTIVE TO PREDICTIVE Proof of Prod Mandate Production Polish RC Concept Readiness Concept Creative Objectives Feature & Testing & vision on Proof core Credible Polishing content & success of fun to quality debugging what to plan criteria complete create Proof of Proof of Mandate Concept **ALPHA BETA** RC1 play & approved Plan approved plan

REMEDY (2)

TEAM SIZE SCALES UP ONLY TOWARDS PRODUCTION



FURTHER DEVELOPMENT IN LIVE STAGES



PROJECTS' SUPPORTIVE ENVIRONMENT

Development teams

Game program

Development support services

Northlight

External Development

Portfolio Management Office





- Expert teams that help the game projects
- Ability to do groundbreaking features
- Iterative development & synergies around projects



EXTERNAL DEVELOPMENT IS A KEY FOR SCALING

Co-Development

External Production

Outsourcing









PORTFOLIO MANAGEMENT OFFICE:

SUPPORTING THE MULTI-PROJECT ENVIRONMENT

Projects are subject to internal competition and synergies





EVERY GAME BUILDS A STRONGER BASIS FOR EVERY FUTURE GAME

GOAL:

To build **bigger** and **better** games, more **efficient** and with **less risk**, ...by building games **on-top** of what we **already** created and learned

Engine & tools

Gameplay systems

Game worlds and underlying universe

Development experience

Expanding content library

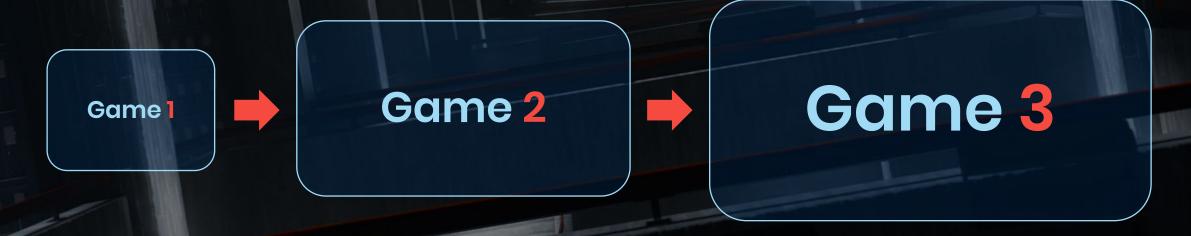
Player feedback



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DELIVERING HIT GAMES PREDICTABLY

Project are well designed, planned, led and resourced – in a multi-project environment

Top talent

GAME PROGRAM

Autonomy & Tailor-made Pipelines & Tailor-made Pipelines & Workflows

on supportive supportive environment

Best product value for our players



DELIVERING HIT GAMES PREDICTABLY

Professional

Well-organized and reliable projects

Synergies

More value for less investment

Scalable

Delivering significantly more output



QUESTIONS & ANSWERS